THE CANADIAN INSTITUTE OF PLANNERS' ANNUAL REPORT

2016

CANADIAN INSTITUTE OF PLANNERS

INSTITUT CANADIEN DES URBANISTES
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Celebrating Our Volunteers

CIP Council/Board of Directors 2015-2016

Hazel Christy MCIP, RPP, President
Chantal Laliberté MCU, OUQ, Vice-President
Jacqueline East MCIP, Treasurer
Andrea Bourrie MCIP, RPP, Director
Bill Delaine MCIP, RPP, Director
Jordan Jackson, Director
Eleanor Mohammad RPP, MCIP, Director
Samantha Murphy MCIP, Director
Mark Seasons FCIP, RPP, PhD, Director
John Steil FCIP, RPP, Director
Andrew Young MCIP, RPP, Director

CIP Board of Directors 2016-2017

Eleanor Mohammed RPP, MCIP, President
Lindsay Chase MCIP, RPP, Vice-President
David Palubeski FCIP (deceased, December 2016), Treasurer
Mary Bishop FCIP, Director
Karen Bolton MCIP, RPP, Director
Nancy Griffiths MCIP, Director
Kelley Moore MCIP, RPP, Director
Elizabeth Nicoll, Director
Adam Pantelimon RPP, MCIP, OUQ, FRIBA, MRAIC, Director
Nathalie Prud’homme MCIP, OUQ, Director
Mark Seasons FCIP, RPP, PhD, Director
Pamela Shaw MCIP, RPP, FRCGS, PhD, Director
Cindy Welsh MCIP, RPP, Director

Nominating Standing Committee 2016-2017

Mary Bishop FCIP
Lindsay Chase MCIP, RPP
Chantal Laliberté MCIP, OUQ
Robert Lehman FCIP, RPP
Cindy Welsh MCIP, RPP

Member Services & Programs

ACCENT 2016 Core Group

CIP/OUQ National Conference 2016

Nathalie Prud’homme MCIP, OUQ Co-chair
Serge Filion FCIP Co-chair
Paul Arseneault OUQ
David Belgue OUQ
Pierre Blais OUQ
David Brown FCIP, OUQ
Jean Guyard OUQ
Paul Mackey OUQ
Erick Rivard OUQ

Planning Student Trust Fund 2016-2017

Stephen Jewcicky FCIP, President
Neil Connely MCIP, RPP, Vice President
Alex Taylor MCIP, RPP, Treasurer
David McKay MCIP, RPP, Secretary
Blaire Chisholm MCIP, RPP
Derek Coleman MCIP, RPP
Amanda Grochowich
Glenn Tunnock MCIP, RPP

Recognition & Awards Jurors

Awards for Planning Excellence Jury

Gay Drescher MCIP, RPP
Luc Généreux MICU, OUQ
Katherine Grechuta MCIP, RPP
Kimberley Harrison MCIP, RPP
David Marsh MCIP, RPP, AICP, LEED-AP
Ann McAfee FCIP, RPP
Elisabeth Miller MCIP, RPP
Donald Morse MCIP, RPP
Adam Pantelimon RPP, MCIP, OUQ, FRIBA, MRAIC
Roy Wright RPP, MCIP
Fellows Nomination Selection Committee
Pamela Sweet FCIP, RPP, Chair
Serge Filion FICU
Stephen Jewczyk FCIP
Robert Lehman FCIP, RPP
Linda McFadyen FCIP
Laurent Mougeot MCIP, RPP
Armin Preiksaitis RPP, FCIP
Karen Russell FCIP, RPP
Catharine Saunders MCIP, RPP

Plan Canada Awards Jury
Audrey Alemao MCIP, RPP
Dolores Altin MCIP, RPP
Stephanie Chai
Nick Kazilis MCIP, RPP
Deborah Lightman MCIP, RPP

Great Places in Canada Jury
Kevin King MCIP, RPP
Ann Kjerulf MCIP, RPP
Jaspal Marwah MCIP, RPP
Jeff Merrill MCIP, LPP
Joseph Nethery MCIP, RPP
Benjamin Petch RPP, MCIP
Janet Porter MCIP, RPP

International Membership Committee
Valerie Cranmer MCIP RPP
Kennedy Self
David McKay, MCIP RPP

Planning Student Trust Fund Jury 2016
Stephen Jewczyk FCIP, Chair
Glenn Tunnock MCIP, RPP
John Kazilis MCIP, RPP

Shawn Parry
Mélodie Simard RPP, MCIP
Aideen Ratteray Pryse MCIP

Provincial & Territorial Institutes & Associations Relations

Professional Standards Board (PSB)
John Jarvie MCIP, RPP Chair
Gary Buchanan RPP, MCIP
Bruce Singbush RPP, MCIP
André Daigle MCIP, RPP
Diana Hawryluk MCIP, RPP
Christopher Leach FCIP
Finlay Sinclair MCIP, RPP

Professional Standards Committee (PSC) 2016
Elaine Mitchell MCIP Chair
Eric MacDougall MCIP, RPP
Ross Mitchell MCIP
Scott Pragnell RPP, MCIP
Andrew Ramlo MCIP, RPP
Karen Russell MCIP, RPP
Christopher Tyrrell MCIP, RPP

Partnerships & Outreach

National Initiatives Advisory Committee
Tony Sroka MCIP, RPP, Chair
Ronald Morrison MCIP, RPP, Co-Chair
Jamie Burke MCIP
Lesley Cabott MCIP, RPP
Jeff Cook MCIP, RPP, Chair, IPPSC
Elcia Elliott MCIP, RPP
Darwin Horning MCIP, RPP
Olimpia Pantelimon RPP, MCIP, OUQ, Chair, HCSC
Mike Sullivan MCIP, RPP, Chair, CCSC
Thank You Hazel

CIP extends our deepest appreciation to Hazel Christy MBA, MCIP, RPP, who served as CIP’s President for 2015/2016. Hazel’s leadership was instrumental toward building a new, prosperous CIP.

Publications

Plan Canada Editorial Board
Barbara Myers MCP, MCIP, RPP, Chair
Sandeep Agrawal PhD, AICP, RPP, MCIP
Richard Borbridge RPP, MCIP
Jonathan Denis-Jacob MCIP, RPP
Dawn Seetaram RPP, MCIP
Timothy Shah

Climate Change Sub-Committee (CCSC)
Mike Sullivan MCIP, RPP, Chair
Elisabeth Arnold MCIP, RPP, OUQ
Christine Callihoo MCIP, RPP
Ryan Hennessey
Sarah Marchionda
Hope Parnham MCIP
Ann Peters MCIP, RPP
Connor Smith
Gary Willson MCIP, RPP

Healthy Communities Sub-Committee (HCSC)
Olimpia Pantelimon RPP, MCIP, Chair
Meredith Gilbert MCIP
Sheri Florizone
George McKibben MCIP, RPP
Vicky Reaney MCIP, RPP
Brandon Sloan MCIP, RPP

Indigenous Peoples Planning Subcommittee (IPPSC)
Jeff Cook MCIP, RPP, Chair
Jonathan Frantz MCIP, RPP
Karin Kronstal MCIP, RPP
Gillian McKee MCIP, RPP
David Stinson MCIP, RPP
Leigh Whyte MCIP, RPP

Commonwealth Association of Planners (CAP)
Larry Wolfe MCIP, RPP, CAP Vice-President of the Americas and CIP Representative

National Urban Design Award
Carl Knipfel MCIP, RPP

Experimental Farm
Stuart David MCIP, RPP
Members of the Canadian Institute of Planners (CIP) should be proud of what our organization accomplished in 2016!

Due to the incredible efforts of the 2015/16 transitional Board of Directors, the strong leadership of President Hazel Christy MBA, MCIP, RPP, along with the sound recommendations of the FutureFORWARD Task Force, 2016 proved to be a year of renewal and stability for CIP.

By mid-year, the successful adoption of updated bylaws enabled a new governance model and the elected 2016/2017 Board of Directors was established. Individual Directors no longer represented a specific region, Provincial Territorial Institute or Association (PTIA), or group (i.e. Association of Canadian University Planning Programs or Fellows). Rather, CIP’s Directors were elected by—and represent—all members across Canada. This new Board of Directors had a tremendous amount of work ahead of them, and they were the right team for the job!

In just a short amount of time (six months!), the Board accomplished the following:

- Beth McMahon, our Executive Director/Chief Executive Officer, was hired;
- The CIP administration was strengthened by filling staff vacancies;
- The Board Bulletin was established;
- Work on committee restructuring and rebuilding commenced;
- The Board finalized the strategic plan—Our CIP: Strategic Plan 1;
- CIP was reintroduced to the world and international relationships were strengthened by attending and presenting at the United Nations Habitat III conference in Quito, Ecuador;
- A proposal was submitted to the federal government to renew CIP’s participation in the Global Affairs Canada International Youth Internship Program, which provides young, professional planners with the opportunity to work abroad;
- CIP was invited to participate in the Federal Fiscal Framework Outcomes Plan on Infrastructure and in the development of the National Housing Strategy;
- The groundwork was completed to establish international membership and a “Big Tent” approach to membership;
- Directors attended PTIA conferences, the Governor General’s Medals in Architecture ceremony, and a United Nations Habitat III pre-meeting with the Federal Government; and,
- As President, I had in-person and conference call meetings with the PTIA Presidents, the Global Planners Network (GPN), federal government administration, and other stakeholders.

Information on all of the above can be found in the 2016 Board Bulletins and Board minutes on the members’ side of the CIP website.

In summary, 2016 was a year of many highs and some lows for our resilient organization. Through the hard work, passion, and perseverance of the Board, administration, CIP committees, and all member volunteers, CIP is and will continue to be the leading and globally respected voice of Canadian Professional Planning.

I want to sincerely thank everyone who invested their time with CIP during 2016. Your dedication can be seen in all of CIP’s successes. I also want to acknowledge the continued support of all the members, as CIP works to achieve its mission: To advance and raise the profile of Canadian professional planning, for our members in Canada and abroad, through leadership, advocacy, expertise, and education.

Eleanor Mohammed RPP, MCIP
President,
Canadian Institute of Planners
Remembering Dave

At the end of the year, CIP suddenly lost a dedicated friend, Past-President, and Board Director, David Palubeski, FCIP. Dave was a bright spirit with a big heart and generous nature. His contributions to the planning profession and the work of the Board are a legacy and a testament to his passion for the profession and commitment to community. We miss him greatly.

The 2016 Office Team

Thank you to all the CIP staff who helped support the success of CIP’s transitional year:

Beth McMahon, Executive Director
Michelle Brynkus, Manager, Communications
Valérie Broadfoot, Administrative Assistant
Martia Cicale, Coordinator, Corporate Resources
Sherri Clair, Manager, Conference and Member Services
Alexie Cossette, Coordinator, Member Services
Ian Kirby, Manager, Corporate Resources
Marisa Lingard, Manager, Conference and Member Services
Kelly McTavish, Coordinator, Member Recognition Programs
Meaghan Murphy, Coordinator, Communications
Anissia Nasr, Manager, Partnerships and Outreach
Dominique Racine-Dickie, Coordinator, Board
Sarah Wells-Smith, Administrative Assistant

Our Members

Thank you to all our members – your commitment to CIP and professional planning in Canada is an inspiration and motivation to continuously improve and deliver value.

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<tr>
<td><strong>Total</strong></td>
<td><strong>6726</strong></td>
</tr>
</tbody>
</table>
College of Fellows

Report from the College of Fellows

The College of Fellows consists of a group of 122 planners who have been elected as Fellows of the Canadian Institute of Planners. This honour, and with it the right to the Fellow’s title (FCIP), recognizes their exemplary contribution to Canadian planning and society. At the conference in Quebec, seven new Fellows joined the College, and two new Fellows will soon be announced at the national conference in Calgary.

Sadly, we also said good-bye to Fellows too: David Palubeski, a Fellow of the Institute since 2006; John Bousfield, a Fellow since 1997; and Mary Rose, a Fellow since 2000.

The College continues to strengthen its role in several areas. Jill Grant and John Steil have just turned the Fellows Corner in Plan Canada over to the leadership of Linda Allen—here the Fellows continue to provide provocative ideas. We are also nearing completion of the Fellows component of the CIP website—currently, we are updating pictures and biographies for all Fellows since the first was named in 1953.

At the national conference in Quebec, the Fellows continued with their annual session in the Pecha Kucha format, coordinated by Linda Allen. This session is particularly aimed at young planners, giving them the opportunity to learn and exchange ideas with the Fellows. Upcoming at Calgary, Richard Parker has organized a session on building a resilient career—learning some lessons from the Fellows, as they talk about their best (and worst) career changing lessons and some thoughts about what skills future planners will require to survive.

The Fellows, under the leadership of Bruce Duncan, donated in excess of $4,000 in 2016 for the PSTF College of Fellows Travel Scholarship for an undergraduate student. The 2016 scholarship was awarded by a jury of Fellows to Scott Borden—he reported on his exploration and comparison of planning for walking and biking in Vancouver and Halifax.

With the 2017 national conference, John Steil has completed his three-year term as Chair of the College of Fellows. The Fellows have elected a new Chair: Rob Buchan, Chief Administrative Officer at the District of North Saanich, BC, and Fellow since 2009.

In 2017, the College will continue to be a very active and involved group of planners, providing mentoring and advocacy at both the individual and institutional levels, as well as engaged with tasks at the national and PTIA levels. We also hope to continue to serve as a resource to the CIP Board on specific issues. As a group, we continue to look for opportunities to contribute to both planning and the profession—ideas or suggestions are welcomed by Rob at rbuchan@northsaanich.ca.

2016 Fellows Inductees

In 2016, CIP announced the induction of seven new planners to its College of Fellows, which is the highest honour a planner in Canada can receive. The new Fellows are a diverse group of public and private sector planners, who have championed the profession through their contributions in: their professional practice, teaching and mentoring planners, planning and community research, and community service and leadership within the profession.

Frank Ducote FCIP, RPP (Vancouver, BC)
Ann Joyner FCIP, RPP (Toronto, ON)
Chris Leach FCIP (Morden, MB)
Anne McLlroy FCIP, RPP (Toronto, ON)
Eric C. Vance MA, FCMC, FCIP, RPP (Port Moody, BC)
Michael Anthony von Hausen FCIP, RPP (Surrey, BC)
Ian Wight PhD, FCIP (Winnipeg, MB, and North Saanich, BC)
Notable Milestones & Achievements

Bylaws and Strategic Plan

In May 2016, CIP’s voting members overwhelmingly voted to support the Institute’s new bylaws, bringing the organization into compliance with the federal Not-For-Profit Act. In July, members elected the new 2016/2017 Board of Directors, compliant with the new CIP governance structure.

One of the first priorities of the 2016/2017 Board was developing a new forward-looking Strategic Plan. Following in-depth study, consideration, and consultation, Our CIP: Strategic Plan 1 (2017-2020) was finalized in early February 2017, resulting in significant outcomes:

**New Vision:** The leading and globally respected voice of Canadian professional planning.

**New Mission:** To advance and raise the profile of Canadian professional planning, for our members in Canada and abroad, through leadership, advocacy, expertise, and education.

**Key Result Areas:**

1) **Membership**

CIP will provide all its members with quality services that enhance their professional skills, knowledge, and networks, resulting in overall membership growth and positive engagement.

2) **Advocacy and Partnerships**

As the voice of professional planning in Canada, CIP will develop and advocate public policy positions on key planning issues and leverage strategic partnership opportunities to support the Institute’s objectives.

3) **Governance and Administration**

Policies, programs, activities, and resources of CIP will be managed effectively and efficiently, applying a system of accountable and transparent governance.

CIP’s 2017-2020 Strategic Plan recognizes our collective commitment to the betterment of communities, and establishes an ambitious plan to meet future challenges with a high level of sustainability and professional competence to serve its members and the public.
Strengthened Communications

Delivering “open, honest, reliable, and transparent communication with CIP members, PTIAs, partners, and the public” is one of CIP’s Guiding Principles, as defined in the Strategic Plan. To this end, CIP introduced the Board Bulletin, summarizing the outcomes of Board of Directors meetings, refreshed the Monthly Plan-It, and issued several Special Announcements for important issues, including the Fall 2016 by-election and consultations on the draft Strategic Plan.

Social Media

To promote greater member and public awareness of CIP’s activities, as well as to highlight the substantial contributions of professional planners, CIP’s social media presence was amplified in 2016. This was achieved through the establishment of a Facebook and Instagram accounts, as well as delivery of consistent and relevant content on our three Twitter accounts, which resulted in a 25% increase in followers.

Plan Canada

Thanks to the contributions of the Plan Canada Editorial Committee, under the leadership of Barbara Myers MCIP, RPP, four high-quality issues were developed and delivered to CIP’s members and partners in 2016. Digital copies of the issues are available on the members’ side of the website.

At the end of 2016, CIP also successfully secured a new contracting publisher, which will result in enhanced features for the 2017 Plan Canada editions.

Congratulations to the winners of the Plan Canada articles of the year:

2016 Feature Article of the Year
Bryce Sharpe and Wayne Caldwell MCIP, RPP
The Cart before the Horse: Policy Perspectives on Farm Parcel Creation

2016 Short Article of the Year
Elizabeth Desmarais MCIP, RPP, and Alain Miguelez MCIP, RPP
Communities and the Streets Residents Live On, Linking Neighbourhood Character to Zoning
National Committees

The National Initiatives Advisory Committee (NIAC) completed its strategic plan in 2016. The committee presented its plan during the 2016 CIP/OUQ Accent Conference, in order to engage and receive input from members and conference delegates. The plan was also used to inform the CIP STRATEGIC PLAN. Throughout the year, the NIAC sub-committees worked hard to fulfil their mandates, while keeping up with national and international trends on relevant planning issues.

In late 2016, as a result of the governance review of committee structures, the Board determined that the term for the NIAC would not be renewed for 2017 and the substantial contributions of NIAC and its volunteers were recognized by the Board. The terms for the sub-committees (Indigenous Peoples Planning, Climate Change, and Healthy Communities) were all extended, with the requirement each would report directly to the Board.

Indigenous Peoples Planning Sub-Committee (ICPSC)

The committee started work on several research projects, including an annotated bibliography on the Duty to Consult. The project will be completed in 2017 and will be incorporated into the development of the CIP Indigenous Community Planning policy. In 2016, ICPSC worked with the Plan Canada Editorial Committee to produce its third special issue on Indigenous Community Planning. The issue was completed and distributed in Winter 2016/2017. The cover featured a mandala designed by an Indigenous artist, Shaun Vincent, representing community, healing, and reconciliation.

Climate Change Sub-Committee (CCSC)

The committee developed a communications strategy, which included the redesign of the Policy on Climate Change. CCSC also continued its work with the National Climate Change Resiliency Roundtable, which includes ICLEI Canada, Engineers Canada, and the Federation of Canadian Municipalities. The National Roundtable delivered a workshop at the 2016 CIP/OUQ Conference in Quebec City: “Sharing Responsibility for Climate Change Adaptation”. In November, the CCSC, in partnership with QUEST, had the opportunity of presenting a webinar at the World Town Planning Day Online Conference, on “Community Energy Planning: The Role of the Planner”. Feedback received from conference delegates has been instrumental in establishing a new strategic direction for CIP’s climate change initiatives.

Healthy Communities Sub-Committee (HCSC)

In 2016, the committee continued to promote the Healthy Canada by Design initiative and maintain its strategic partnerships, which include the Heart and Stroke Foundation, the Canadian Council on the Social Determinants of Health, and the Public Health Agency of Canada. The committee, in partnership with the Heart and Stroke Foundation, presented a webinar at the 2016 World Town Planning Day Online Conference.

Government Relations

While being a transitional year for CIP, the Institute ensured that the voice of Canadian professional planners was recognized by the federal government on issues of national and international consequence:

CIP on the Hill: On June 2, CIP’s President, Hazel Christy MCIP, RPP, National Initiatives Advisory Committee Chair, Tony Sroka MCIP, RPP, and Manager of Partnerships and Outreach, Anissia Nasr, met with representatives from the Ministry of Environment and Climate Change’s office (MoECC), as well as Members of Parliament Stephen Fuhr (Kelowna-Lake Country, BC), and Andy Fillmore (Halifax, NS). The meetings were an opportunity for CIP to showcase its climate change initiatives and discuss opportunities for collaboration.

United Nations Habitat III: CIP Director Mark Seasons PhD, FCIP, RPP attended a Habitat III meeting hosted by the Hon. Jean-Yves Duclos, Minister of Families, Children and Social Development, and Adam Vaughan, MP and the Parliamentary Secretary to the Prime Minister for Intergovernmental Affairs. Discussions focused on the New Urban Agenda’s Declaration and the Canadian context, exploring what Canada has done, could do better, and can contribute in Quito.
CIP’s President Eleanor Mohammed RPP, MCIP represented the interests of Canadian planners at Habitat III in Quito, Ecuador, October 17-20, 2016, where the New Urban Agenda was officially adopted.

While at Habitat III, Eleanor accomplished the goals set by the Board of Directors:

1. Target new and established connections that can assist the Institute in leveraging future programs and opportunities; and

2. Learn what actions will be taken internationally and nationally to implement the New Urban Agenda with the intent to determine mechanisms and programming that will be necessary for the roll-out in Canada.

This was achieved through Eleanor’s engagement with many stakeholders, including Minister Duclos and Mr. Vaughan, ensuring that CIP’s expertise and efforts to support the New Urban Agenda were recognized by Canada’s federal government. Eleanor also participated in a joint presentation called “Global Planners Network: Planning for Public Engagement” and volunteered in the GPN booth daily. CIP’s presence at Habitat III was very well received and subsequent opportunities have directly resulted from Eleanor’s participation.
The 2016 national planning conference was held in Quebec City, QC, July 5-8. CIP and L’Ordre des urbanistes du Québec (OUQ) were proud to deliver a fully bilingual conference, which attracted over 600 participants from across the country, as well as individuals from the United States, France, and Switzerland. ACCENT 2016 delivered a full program for professional development and included a variety of creative networking and social events (remember the aerialist?). One of many highlights which stood out were the keynote speakers: Philip Enquist, FAIA, Jean Haëntjens, and Dr. Anthony Townsend, internationally recognized experts on urbanization and development. Thank you to all of the conference committee members, presenters, delegates, sponsors, CIP and OUQ staff, and local community supporters who contributed to making ACCENT 2016 a great success.
CIP played an instrumental role in the planning of the 2016 World Town Planning Day (November 8). The Institute led the creation of the World Town Planning Day branding materials, which were used extensively by international planning organizations to promote the day. CIP was also the coordinator of the online conference, which attracted over 485 participants from 49 countries.

A comprehensive social media campaign for World Town Planning Day was also executed, which encouraged participation in the online conference, created public awareness for planners and planning issues, and demonstrated appreciation for CIP’s members. CIP also invited social media engagement on a number of topics, offering up some exciting planning-centric prizes. Overall, the campaign was well-received, with CIP seeing a huge spike in engagement (likes, posts at, and shares).

Statement in the House of Commons: In November 2016, MP Andy Fillmore rose to relay the importance of the planning profession in the House of Commons on World Town Planning Day, stating, “The work of planners has never been more important”.

As the only city planner MP, I was proud to celebrate World Town Planning Day in the HouseOfCommons today. WTP2016 @CIP_ICU @CanUrbanism
Great Places in Canada

Great Places in Canada (GPC) is an annual contest hosted by CIP, which began in 2010 with the goal of increasing awareness of the planning profession and the work of professional planners in Canada. The contest invites members of the public to nominate a space in their community and vote on their favourite places.

In 2016, the contest was offered in French and English for the first time, which was an important development for GPC. The website’s appearance and content was also refreshed (www.greatplacesincanada.ca), with a new masthead and modern visuals to give the contest a more professional appearance.

With a strong execution and communications plan, over 30,000 votes were received from the public (up 5,000 from 2015) for 36 nominations. After a rigorous review process by a jury of certified planning professionals, CIP announced the contest winners on World Town Planning Day:

- Great Street: Water Street (St. Andrews, New Brunswick)
- Great Neighbourhood: Woodfield (London, Ontario)
- Great Public Space: St. Patrick’s Island (Calgary, Alberta)
- People’s Choice Great Street: Main Street (Newmarket, Ontario)
- People’s Choice Great Neighbourhood: Downtown Antigonish (Antigonish, Nova Scotia)
- People’s Choice Great Public Space: Rothesay Common (Rothesay, New Brunswick)
Celebrating Excellence

CIP is proud to deliver a robust and comprehensive awards program, which recognize the work and accomplishments across our diverse membership. In 2016, over 70 awards were issued, including those featured below. For a full list, please see the CIP website.

President’s Award

The FutureFORWARD Task Force members and volunteers were presented with the 2016 President’s Award. The President’s Award recognizes achievement by a Canadian individual or group whose significant contribution to the planning community warrants acknowledgment on a national level.

Vision in Planning Award

CIP presented the 2016 Vision in Planning Award to the Commission de la capitale nationale du Québec for its redevelopment of the St. Lawrence River shoreline. The Vision in Planning Award recognizes and highlights successful plans of a historical nature that have been thoroughly implemented and have demonstrably improved the quality of life for a Canadian community.

Awards in Planning Excellence

Rural / Small Town Planning
Strathcona County, Stantec Consulting, and Toma & Bouma Management Consultants
Strathcona County Agriculture Master Plan (Strathcona County, AB)

Sustainable Mobility, Transportation, and Infrastructure
Urban Systems and the City of Winnipeg
Winnipeg Pedestrian and Cycling Strategies (Winnipeg, MB)

Urban Design
Urban Strategies Inc. and the University of Ottawa
University of Ottawa Design Guidelines and Precinct Plans (Ottawa, ON)

CIP’s Planning Student Trust Fund

 Started in 1999, the CIP/ICU Planning Student Trust Fund represents a long-time commitment to contribute to the advancement of community planning by providing scholarships to students studying in the field. The Fund is a registered Canadian charitable organization, with its own Board of Directors, and administered by the CIP office. The Fund administers five annual scholarships, totaling $22,500, which are awarded to leading students at Canadian planning institutions. Congratulations to the 2016 scholarship winners:

CIP President’s Scholarship
Chloe Boyle Simon Fraser University

Wayne Daniel Smith Scholarship
Jeff Lemon Simon Fraser University

Dillon Consulting Scholarship
Tyler Carlson Simon Fraser University

CIP Past President – Thomas Adams Scholarship
Emily Gray University of British Columbia

2016 College of Fellows Travel Scholarship
Scott Bordon Dalhousie University

Aboriginal Community Planning and Development
EcoPlan International and Cowichan Tribes
Cowichan Tribes Community Transportation and Mobility Plan (Cowichan Valley, BC)

Neighbourhood Planning
FOTENN Planning + Design, Windmill Development Group, and Perkins + Will
Zibi, Domtar Lands Re-development (Ottawa, ON)
Financial Statements
États financiers
For the year ended December 31, 2016
Pour l’exercice clos le 31 décembre 2016
Canadian Institute of Planners
L'Institut canadien des urbanistes

Financial Statements
États financiers

For the year ended December 31, 2016
Pour l'exercice clos le 31 décembre 2016

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Independent Auditors' Report

To the Members of
Canadian Institute of Planners

We have audited the accompanying financial statements of Canadian Institute of Planners which comprise the balance sheet as at December 31, 2016 and the statements of operations, changes in net assets and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the financial statements present fairly, in all material respects, the financial position of Canadian Institute of Planners as at December 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

Collins Barrow Ottawa LLP
Chartered Professional Accountants, Licensed Public Accountants
May 31, 2017
Ottawa, Ontario
Rapport de l'auditeur indépendant

Aux membres de l'Institut canadien des urbanistes

Nous avons effectué l'audit des états financiers de l'Institut canadien des urbanistes, qui comprennent le bilan au 31 décembre 2016 et les états des résultats, de l'évolution de l'actif net et des flux de trésorerie pour l'exercice terminé à cette date ainsi qu'un résumé des principales méthodes comptables et d'autres informations explicatives.

Responsabilité de la direction pour les états financiers
La direction est responsable de la préparation et de la présentation fidèle de ces états financiers conformément aux normes comptables canadiennes pour les organismes sans but lucratif, ainsi que du contrôle interne qu'elle considère comme nécessaire pour permettre la préparation d'états financiers exempts d'anomalies significatives, que celles-ci résultent de fraudes ou d'erreurs.

Responsabilité de l'auditeur
Notre responsabilité consiste à exprimer une opinion sur les états financiers, sur la base de notre audit. Nous avons effectué notre audit selon les normes d'audit généralement reconnues du Canada. Ces normes requièrent que nous nous conformions aux règles de déontologie et que nous planifions et réalisions l'audit de façon à obtenir l'assurance raisonnable que les états financiers ne comportent pas d'anomalies significatives.

Un audit implique la mise en œuvre de procédures en vue de recueillir des éléments probants concernant les montants et les informations fournis dans les états financiers. Le choix des procédures relève du jugement de l'auditeur, et notamment de son évaluation des risques que les états financiers comportent des anomalies significatives, que celles-ci résultent de fraudes ou d'erreurs. Dans l'évaluation de ces risques, l'auditeur prend en considération le contrôle interne de l'entité portant sur la préparation et la présentation fidèle des états financiers afin de concevoir des procédures d'audit appropriées aux circonstances, et non dans le but d'exprimer une opinion sur l'efficacité du contrôle interne de l'entité. Un audit comporte également l'appréciation du caractère approprié des méthodes comptables retenues et du caractère raisonnable des estimations comptables faites par la direction, de même que l'appréciation de la présentation d'ensemble des états financiers.

Nous estimons que les éléments probants que nous avons obtenus sont suffisant et appropriés pour fonder notre opinion d'audit.

Opinion
À notre avis, les états financiers donnent, à tous les égards importants, une image fidèle de la situation financière de l'Institut canadien des urbanistes au 31 décembre 2016 ainsi que des résultats de ses opérations et de ses flux de trésorerie pour l'exercice terminé à cette date selon les normes comptables canadiennes pour les organismes sans but lucratif.

Collins Barrow Ottawa LLP

Comptables professionnels agréés, experts-comptables autorisés
le 31 mai 2017
Ottawa (Ontario)
## Balance Sheet Bilan

**December 31** 31 décembre

### Assets Actif

<table>
<thead>
<tr>
<th>Description</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current</strong> Actif à court terme</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>955,329</td>
<td>680,629</td>
</tr>
<tr>
<td>Short-term investments (Note 3)</td>
<td>605,230</td>
<td>598,217</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>60,865</td>
<td>25,419</td>
</tr>
<tr>
<td>Promissory note receivable (Note 4)</td>
<td>34,165</td>
<td>56,530</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>65,649</td>
<td>65,804</td>
</tr>
<tr>
<td><strong>Total Current</strong></td>
<td>1,721,238</td>
<td>1,426,599</td>
</tr>
<tr>
<td><strong>Tangible capital assets</strong> (Note 5)</td>
<td>18,302</td>
<td>37,677</td>
</tr>
<tr>
<td><strong>Intangible assets</strong> (Note 6)</td>
<td>147,222</td>
<td>206,111</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>1,886,762</td>
<td>1,670,387</td>
</tr>
</tbody>
</table>

### Liabilities and Fund Balances Passif et solde des fonds

<table>
<thead>
<tr>
<th>Description</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current</strong> Actif à court terme</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>171,418</td>
<td>233,586</td>
</tr>
<tr>
<td>Government remittance payable</td>
<td>22,096</td>
<td>27,441</td>
</tr>
<tr>
<td>Deferred revenue (Note 7)</td>
<td>523,005</td>
<td>327,040</td>
</tr>
<tr>
<td><strong>Total Current</strong></td>
<td>716,519</td>
<td>588,067</td>
</tr>
<tr>
<td><strong>Net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>1,170,243</td>
<td>1,082,320</td>
</tr>
<tr>
<td><strong>Total Net assets</strong></td>
<td>1,886,762</td>
<td>1,670,387</td>
</tr>
</tbody>
</table>

On behalf of the Institute / Pour l'Institut

President/Président

---

The accompanying notes are an integral part of the financial statements. Les notes complémentaires font partie intégrante des états financiers.
## Statement of Changes in Net Assets

**Canadian Institute of Planners**

### For the year ended December 31

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net assets restricted</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>for special projects</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance, beginning of year</td>
<td>-</td>
<td>75,000</td>
</tr>
<tr>
<td><strong>Transfer to unrestricted net</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>assets</td>
<td>-</td>
<td>(75,000)</td>
</tr>
<tr>
<td><strong>Balance, end of year</strong></td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance, beginning of year</td>
<td>1,082,320</td>
<td>1,050,023</td>
</tr>
<tr>
<td>Excess (deficiency) of revenue over expenses for the year</td>
<td>87,923</td>
<td>(42,703)</td>
</tr>
<tr>
<td>Transfer from net assets restricted for special projects</td>
<td>-</td>
<td>75,000</td>
</tr>
<tr>
<td><strong>Balance, end of year</strong></td>
<td>1,170,243</td>
<td>1,082,320</td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of the financial statements. Les notes complémentaires font partie intégrante des états financiers.
## Statement of Operations

For the year ended December 31

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Membership fees</td>
<td>1,104,523</td>
<td>1,201,357</td>
</tr>
<tr>
<td>Member services</td>
<td>605,359</td>
<td>620,156</td>
</tr>
<tr>
<td>National projects</td>
<td>15,700</td>
<td>23,172</td>
</tr>
<tr>
<td>Investment income</td>
<td>13,741</td>
<td>13,677</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>1,739,323</td>
<td>1,858,362</td>
</tr>
</tbody>
</table>

|                        |            |            |
| **Expenses**           |            |            |
| Administration         | 771,135    | 1,131,978  |
| Communications         | 36,934     | 36,604     |
| Governance             | 198,377    | 160,206    |
| International Projects | 17,352     | 8,412      |
| Membership Services    | 597,653    | 547,243    |
| National Projects      | 29,949     | 16,622     |
| **Total Expenses**     | 1,651,400  | 1,901,065  |

|                        |            |            |
| **Excess (deficiency) of revenue over expenses for the year** | 87,923 | (42,703) |
## Statement of Cash Flows

**For the year ended December 31**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash flows from operating activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Excess (deficiency) of revenue over expenses for the year</td>
<td>87,923</td>
<td>(42,703)</td>
</tr>
<tr>
<td>Adjustments for:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fair market value adjustment on investments</td>
<td>(7,013)</td>
<td>(6,573)</td>
</tr>
<tr>
<td>Amortization of tangible capital assets</td>
<td>22,235</td>
<td>24,022</td>
</tr>
<tr>
<td>Amortization of intangible capital assets</td>
<td>58,889</td>
<td>58,889</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>162,034</td>
<td>33,635</td>
</tr>
<tr>
<td><strong>Changes in non-cash working capital items:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>(35,446)</td>
<td>6,321</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>155</td>
<td>8,904</td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>(62,168)</td>
<td>(10,123)</td>
</tr>
<tr>
<td>Government remittance payable</td>
<td>(5,345)</td>
<td>(6,198)</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>195,965</td>
<td>13,940</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>255,195</td>
<td>46,479</td>
</tr>
<tr>
<td><strong>Cash flows from investing activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net disposal of investments</td>
<td>-</td>
<td>89,365</td>
</tr>
<tr>
<td>Purchase of tangible capital assets</td>
<td>(2,860)</td>
<td>-</td>
</tr>
<tr>
<td>Net decrease in promissory note receivable</td>
<td>22,365</td>
<td>28,927</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>19,505</td>
<td>118,292</td>
</tr>
<tr>
<td><strong>Increase in cash during the year</strong></td>
<td>274,700</td>
<td>164,771</td>
</tr>
<tr>
<td><strong>Cash, beginning of year</strong></td>
<td>680,629</td>
<td>515,858</td>
</tr>
<tr>
<td><strong>Cash, end of year</strong></td>
<td>955,329</td>
<td>680,629</td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of the financial statements. Les notes complémentaires forment partie intégrante des états financiers.
1. Governing Statutes and Nature of Activities

The Canadian Institute of Planners is a non-profit organization incorporated under the Not for Profit Corporations Act. The Institute was continued under the Canada Not for Profit Corporations Act on September 5, 2014. The Institute is exempt from income tax.

CIP's core purpose, as stated in its Strategic Plan, is "to advance professional planning across Canada". The Institute's overarching long-term goal to "be the leading advocate for urban policy and community building across Canada" is supported by six other goals and related strategies for advancing various aspects of CIP governance and operations.

2. Accounting Policies

Basis of Presentation

The financial statements were prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations which are part of Canadian generally accepted accounting principles and include the following significant accounting policies:

Management responsibility and the use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

1. Statuts et nature des activités

L'institut canadien des urbanistes est une organisation à but non lucratif constituée en vertu de la Loi canadienne sur les organisations à but non lucratif. L'institut a été poursuivi en vertu de la Loi Non Canada pour sociétés sans but lucratif, le 5 septembre 2014. L'institut est exonéré de l'impôt sur les bénéfices.

L'objectif principal de l'ICU, comme indiqué dans le Plan stratégique, est de «faire progresser la profession d'urbaniste partout au Canada». L'objectif global à long terme de l'Institut, qui est de «se faire le principal intervenant en matière de la politiques en urbanisme et de développement communautaire d'un bout à l'autre du Canada» est appuyé par six objectifs et stratégies afférentes visant à favoriser l'évolution de divers aspects de la gouvernance et des opérations de l'ICU.

2. Principes comptables

Base de présentation

Les états financiers ont été préparés conformément aux normes comptables canadiennes pour les organismes sans but lucratif qui font partie des principes comptables généralement reconnus du Canada et comprennent les principales conventions comptables suivants.

Responsabilité de la direction et établissement de prévisions

La préparation d'états financiers, conformément aux normes comptables canadiennes pour les organismes sans but lucratif, requiert que la direction doit faire des estimations et des hypothèses qui influent sur les montants déclarés de l'actif et du passif à la date des états financiers, et les montants déclarés des recettes et des charges au cours de la période considérée. Ces estimations sont révisées périodiquement et des ajustements sont apportés au revenu le cas échéant dans l'année où ils sont connus.
2. Accounting Policies (continued)

Management responsibility and the use of estimates (continued)

Significant estimates include assumptions used in estimating the amounts and collectibility of accounts receivable, in estimating the fair value of investments and other financial instruments, in establishing the useful lives and related amortization of tangible capital assets, and in estimating provisions for accrued liabilities.

Financial Instruments

Measurement of financial instruments

Financial instruments are financial assets or liabilities of the Institute where, in general, the Institute has the right to receive cash or another financial asset from another party or the Institute has the obligation to pay another party cash or other financial asset.

The Institute initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions that are measured at the exchange amount.

The Institute subsequently measures its financial assets and financial liabilities at amortized cost, except for investments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenue over expenses.

The financial assets and financial liabilities measured at amortized cost consist of cash, accounts receivable, promissory note receivable and accounts payable and accrued liabilities.

2. Principes Comptables (suite)

Responsabilité de la direction et établissement de prévisions (suite)

Les estimations importantes comprennent les hypothèses utilisées pour estimer des montants et le recouvrement des débiteurs, pour estimer la juste valeur des placements et autres instruments financiers, pour établir les durées de vie utile et l'amortissement connexe des immobilisations corporelles et pour estimer des provisions pour frais courus.

Instruments financiers

Évaluation des instruments financiers

Les instruments financiers sont des actifs ou des passifs financiers de l'Institut où, en général, l'Institut a le droit de recevoir de la trésorerie ou un autre actif financier d'une tierce partie ou l'Institut a l'obligation de payer comptant ou un autre actif financier à une autre partie.

L'Institut évalue initialement ses actifs et ses passifs financiers à la juste valeur, à l'exception des transactions avec lien de dépendance qui sont évalués à la valeur d'échange.

L'Institut mesure par la suite ses actifs financiers et ses passifs financiers au coût amorti, à l'exception des placements qui sont cotés sur un marché actif, qui sont évalués à la juste valeur. Les variations de juste valeur sont comptabilisées en excès des recettes sur les charges.

Les actifs financiers et les passifs financiers évalués au coût amorti comprennent l'encaisse, les débiteurs, le billet à ordre à recevoir et les créditeurs et frais courus.
2. Accounting Policies (continued)

Financial Instruments (continued)

**Impairment**

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down, if any, is recognized in excess of revenue over expenses. The previously recognized impairment loss may be reversed, to the extent of the improvement, directly or by adjusting the allowance account. The reversal may be recorded provided it is no greater than the amount that had been previously reported as a reduction in the asset and it does not exceed original cost. The amount of the reversal is recognized in excess of revenue over expenses.

**Transaction costs**

The Institute recognizes its transaction costs in excess of revenue over expenses in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

**Tangible Capital Assets**

Tangible capital assets are recorded at cost. Amortization is based on the estimated useful life of the asset and is provided on a declining balance basis as follows:

- Computer equipment 50%
- Furniture and equipment 20%
- Leasehold improvements 3 years straight-line basis

Half of the above rates are used in the year of acquisition.
2. **Accounting Policies** (continued)

**Intangible Assets**

Intangible assets are recorded at cost. Amortization is based on the estimated useful life of the asset and is provided on a straight line basis as follows:

- Institute website: 5 years
- Member database: 5 years

Half of the above rates are used in the year of acquisition.

**Revenue Recognition**

The Institute follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Membership fees are recognized as revenue over the period to which they relate.

---

3. **Investments**

Investments consist of bank and provincial government bonds and equity mutual funds that are quoted in an active market, and measured at fair value.

---

2. **Principes Comptables** (suite)

**Immobilisations incorporelles**

Les immobilisations incorporelles sont présentées au coût. L'amortissement est basé sur la durée de vie utile estimative des immobilisations et est fourni sur une base linéaire comme suit:

- Site de institute: 5 ans
- Base de données de membres: 5 ans

La moitié des taux ci-dessus sont utilisés dans l'année d'acquisition.

**Constatation des recettes**

L'Institut applique la méthode du report pour comptabiliser les apports. Les apports sont constatés à titre de produits de l'exercice au cours duquel les charges connexes sont engagées. Les apports non-affectés sont constatés à titre de produits lorsqu'ils sont reçus ou à recevoir si le montant à recevoir peut faire l'objet d'une estimation raisonnable et que sa réception est raisonnablement assurée.

Les cotisations des membres sont reconnues comme des revenus au cours de la période à laquelle elles se rapportent.

---

3. **Investissements**

Les investissements se composent d'obligations bancaires et provinciales et des fonds communs qui sont cotés sur un marché actif et évalués à leur juste valeur.
4. Promissory Note Receivable

The promissory note receivable due from Professional Standards Board for the Planning Profession in Canada, has interest set annually on January 1st of each year, at the prevailing prime interest lending rate of the Bank of Montreal, plus 1%, compounded monthly on the last day of each month, based on the principal and accumulated interest then outstanding. This note shall be fully paid by August 31, 2017, by equal quarterly payments each in the amount of $8,000 commencing September 1, 2014 and ending no later than August 31, 2017. The promissory note receivable is secured by a signed security agreement.

4. Billet à ordre à recevoir

Le billet à ordre du Conseil des normes professionnelles pour la profession d'urbaniste au Canada, a l'intérêt fixé annuellement le 1er janvier de chaque année, au taux d'intérêt préférentiel de prêt de la Banque de Montréal en vigueur, plus 1 %, composé mensuellement, sur la base du capital et des intérêts accumulés alors en circulation. Ce billet doit être entièrement libéré avant le 31 août 2017 par versements trimestriels égaux chacun dans le montant de 8 000 $ à compter du 1er septembre 2014 et se terminant au plus tard le 31 août 2017. Le billet à ordre est fixé par un accord de sécurité signé.

5. Tangible Capital Assets

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost/Amortization/Val</strong></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Accumulated Amortization/Net Amortization/Book Value</strong></td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td><strong>Furniture and equipment</strong></td>
<td>43,992</td>
<td>39,078</td>
</tr>
<tr>
<td><strong>Computer equipment</strong></td>
<td>23,551</td>
<td>19,213</td>
</tr>
<tr>
<td><strong>Leasehold Improvements</strong></td>
<td>54,300</td>
<td>45,250</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>121,843</td>
<td>103,541</td>
</tr>
</tbody>
</table>

Additions for the year were as follows:

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Computer equipment</strong></td>
<td>2,860</td>
<td>-</td>
</tr>
</tbody>
</table>
Canadian Institute of Planners

Notes to Financial Statements

December 31, 2016

6. Intangible Assets

<table>
<thead>
<tr>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accumulated Amortization/ Amortissement cumulé</td>
<td>Net Book Value/ Valeur comptable nette</td>
</tr>
<tr>
<td>Cost/ coût</td>
<td></td>
</tr>
<tr>
<td>Institute website</td>
<td>122,310</td>
</tr>
<tr>
<td>Member database</td>
<td>172,135</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>294,445</strong></td>
</tr>
</tbody>
</table>

7. Deferred Revenue

Deferred revenue represents membership fees received in the current period that are related to the subsequent period as well as government funding amounts received in the current period that are related to the subsequent period.

<table>
<thead>
<tr>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Memberships/ Cotisations des membres</td>
<td>Project Contributions/ Contributions aux projets</td>
</tr>
<tr>
<td>Total</td>
<td>Total</td>
</tr>
<tr>
<td>Cost/ coût</td>
<td></td>
</tr>
<tr>
<td>Balance, beginning of year</td>
<td>319,712</td>
</tr>
<tr>
<td>Additions during the year</td>
<td>518,829</td>
</tr>
<tr>
<td>Recognized as revenue during the year</td>
<td>(319,712)</td>
</tr>
<tr>
<td>Balance, end of year</td>
<td>518,829</td>
</tr>
</tbody>
</table>

L’Institut canadien des urbanistes

Notes complémentaires aux états financiers

31 décembre 2016

6. Immobilisations incorporelles

<table>
<thead>
<tr>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accumulated Amortization/ Amortissement cumulé</td>
<td>Net Book Value/ Valeur comptable nette</td>
</tr>
<tr>
<td>Cost/ coût</td>
<td></td>
</tr>
<tr>
<td>Site de institute</td>
<td>122,310</td>
</tr>
<tr>
<td>Base de données de membres</td>
<td>172,135</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>294,445</strong></td>
</tr>
</tbody>
</table>

7. Recettes reportées

Les recettes reportées représentent les cotisations des membres reçus dans la période actuelle qui sont liées à la période suivant ainsi que les montants de financement du gouvernement reçus dans la période actuelle qui sont liées à la période suivant.
8. Risks and Concentration

The Institute is exposed to various risks through its financial instruments. The following analysis provides a measure of the Institute's risk exposure and concentrations as at December 31, 2016.

**Credit risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Institute’s main credit risks relate to its accounts receivable and promissory note receivable.

**Interest rate risk**

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Institute is exposed to interest rate risk on its investments and promissory note receivable.

**Liquidity risk**

Liquidity risk relates to the risk that the Institute will encounter difficulty in meeting its obligations associated with financial liabilities. The Institute is exposed to this risk mainly in respect of its accounts payable and accrual liabilities and its ability to provide the activities related to its deferred revenue.

**Changes in risk**

There have been no significant changes in the organization's risk exposures from the 2015 fiscal year.